



CEO Message

Can you imagine a world where nothing goes to waste? For us at Divert NS, it's something we think about a lot and it's why we remain so focused on the values of the circular economy. In a circular economy, resources are kept in use for as long as possible and products are made with end-of-life in mind. At Divert NS, we see a future where our finite and precious resources are regenerated, never to become waste.

Our past year is a powerful reminder that we are living and championing the values of the circular economy. Our core programs remain key to our success—last year we collected and recycled 434 million beverage containers and 1.27 million tires. Materials collected are sold and transformed into new materials. For example, aluminum beverage containers are turned into new aluminum sheet metal, plastic water bottles are flaked and used as raw material for new plastic products, and used tires are converted into blast mats for construction use. Our latest landfill waste audit, as described in this report, will help us target specific materials going to landfill so we can work on diverting even more items. This is the circular economy in action.

Innovative solutions to waste diversion continue to be something we're proud to invest in, and we celebrate them in this report. This year, we helped get several smart initiatives off the ground, including a novel solution for fighting windshield washer fluid container waste, new technology to convert used coffee grounds into useful products, a creative way to entice smokers to dispose of their butts properly, and a company committed to diverting seafood processing waste from landfills.

At Divert NS, a particularly meaningful development that we're excited to share with you is our new role in the extended producer responsibility program for packaging, paper products, and packaging-like products (EPR for PPP). This innovative program shifts the responsibility of collecting and recycling blue bag materials from municipalities to the producers of the paper and packaging. Divert NS



has been designated as the oversight authority for this program and we anticipate that it will provide incentives for producers to reduce consumer packaging and reduce the amount of waste disposed in Nova Scotia landfills.

Our long-term commitment to the circular economy requires us to embrace a future where we waste even less. And that requires engagement with youth—the leaders of tomorrow. This past year once again gave us multiple opportunities to work with and inspire young adults. In this report, you'll see stories about our Champion of the Environment Scholarship winners, the Clean Leadership Summer Internship Program, student research funding, a 4-H speaking competition, and the NSCC Sponsor-a-Student initiative.

I'm extremely proud of our dedicated staff, board members, and partners, and thank them for their dedication over the past year—we couldn't have accomplished what we did if not for their efforts. And I thank them in advance for what we hope to accomplish together in the coming year. Our EPR for PPP division will continue to ramp up; we'll increase the volume of beverage containers collected; we'll continue to host summits to keep the environmental conversations going; and our focus on our core programs will only intensify.

I'm pleased to present the annual report for the fiscal year ending March 31, 2024; its stories and financials clearly demonstrate that we are embracing the circular economy and laying the groundwork for an even brighter future.

Stacy Breau, CEO, Divert NS

About us

Our mission is to work with Nova Scotians to improve our environment, economy, and quality of life by reducing, reusing, recycling and recovering resources.

For over 25 years, Divert NS has helped drive the culture of recycling in Nova Scotia. We operate recycling programs for beverage containers and used tires; provide oversight for Extended Producer Responsibility; and work in partnership with businesses, like-minded environmental organizations, government, and academia to foster stewardship, fund innovation, educate Nova Scotians, and support municipal waste programs province wide.

Embracing the circular economy

Divert NS is always seeking opportunities to improve our province's environment and economy. This is why we are determined champions of the circular economy. By encouraging Nova Scotians to swap, share, thrift, and repair items rather than waste them or buy new, we can reduce the consumption of finite resources, support the local community, save money, decrease pollution and waste generation, and foster sustainable economic growth. We believe Nova Scotians are ready to take on the challenge of changing our culture from one that recycles to one that refuses to waste in the first place.

Our vision

Leading Nova Scotia to a sustainable, wasteless future.

Our mandates

- Develop and implement industry stewardship programs
- Fund municipal or regional diversion programs
- Develop and operate a deposit-refund system for beverage containers
- Develop education and awareness of source reduction, reuse, recycling and composting
- Promote the development of value-added manufacturing in the province
- Act as the oversight authority for the Extended Producer Responsibility program for recyclable packaging, paper products, and packaging-like products (EPR for PPP).

Our pillars

1. **Stewardship:** foster industry stewardship to reduce or divert waste from landfill and encourage Nova Scotia's culture of refusing to waste.
2. **Innovation:** enable new opportunities and approaches to waste diversion and reduction.
3. **Catalyst for change:** create relationships built on trust, lead by example, and bring together environmental change-makers.



Strategic plan overview

Every organization needs a destination and a map to get there. Divert NS' five-year strategic plan has helped guide management and board priorities. We view our plan as a living document, adaptable to our ever-changing new realities. As F2024 was the fourth year of our five-year strategic plan, we will be creating a new strategic plan in the upcoming fiscal.

Strategic Statement: be the lead organization on key solid waste-resource issues by stimulating innovation to advance environmental action and efficiency improvements.



Issue leadership

Initiate the advancement of evidence-based research and dialogue on the critical issues facing the solid waste-resource system.



Operational and program excellence

Demonstrate leadership by reducing our carbon impact and increasing efficiencies in our programs and operations.



Fostering government relationships

Engage with key decision-makers at all government levels to increase the support for Divert NS and understanding of our role, capabilities, and expertise.



Information management and transparency

Build and manage a robust waste-resource information system to identify cost saving opportunities, and support education and effective decision-making.



Digital enablement

Enable platforms for digital delivery of administration, services and programming while enhancing our online presence.



Equity, diversity, and inclusion

Having a culture of acceptance, respect, and most importantly teamwork in the workplace. Equity is the process; equality is the result. Diversity is the demographic mix of the community, with a focus on the representation of equity-deserving groups. Inclusion is the creation of an environment where everyone feels welcome, is treated with respect, and is able to fully participate and accessibility is the way we ensure no one is excluded because of a challenge they might face.

Our accomplishments

Minimizing waste. Maximizing reuse.



\$9.1M

in total funding to support municipal recycling and composting programs/facilities, fund regional educators and enforcement officers, and support other diversion programs for household hazardous waste, construction waste, and more.

\$2.15M

to educate Nova Scotians and build ongoing support for environmental action (includes allocation to regions).

\$603K

approved for new research projects that support entrepreneurs and encourage innovation in waste reduction.

Beverage container program

Divert NS collects beverage containers through a network of 77 Enviro-Depots and mobile service locations across the province. This system has enabled Nova Scotia to achieve one of the higher redemption rates in the country.



565M

containers on which deposits were received (567 million in F2023)

474t

CO2 reduction in greenhouse gas emissions from using compaction trailers (485 tonnes in F2023)

434M

containers returned for recycling (442 million in F2023)

77.0%

recovery rate (78% in F2023)

Used tire management program



1.5M

passenger tire equivalents sold (1.48 million in F2023)

84.7%

recovery rate (84.3% in F2023)

1.27M

passenger tire equivalents collected (1.25 million in F2023)

4.9K

bicycle tires and tubes collected (3,800 in F2023)

Enforcement

Divert NS provided **\$700,000** in funding to the seven waste management regions for enforcement activities.



1.24K

illegal dumps sites reproted

528

offence tickets issues

5K

inspection & audits, and proactive compliance visits

41

court convictions

Municipal + regional diversion programs



\$6.14M

in diversion credit funding for local recycling, composting, and other diversion programs

\$1.05M

for Municipal Approved Programs(MAP)

\$140K

for household hazardous waste collection

\$330.6K

for regional chairs and coordinators to collaborate on waste management programs/ activities

Education and awareness

Divert NS provides education and awareness programs province-wide to encourage Nova Scotians to reduce, reuse, recycle, and compost



\$175K

to support Clean Foundation,
including the Clean Leadership
Interns

\$42.5K

to support Discovery Centre

\$770K

distributed towards regional
education contracts

\$20K

to support new partnership with
4-H Nova Scotia

\$49K

to support DIRECTIONS Council

\$20K

awarded in scholarships

EDIA initiatives

Divert NS provides funding to support partnerships with diverse organizations. In F2024 Divert NS has formed new partnerships with Ignite Atlantic, ISANS, and Black Business Initiative with funding proposals being drafted for F2025.



\$7.5K

to support accessibility features
of the Discovery Centre's Ocean
Action Zone exhibit

Learning from the landfill

In 2023, Divert NS commissioned our fourth province-wide landfill waste audit. Waste audits are useful tools to gather information about how well we, as Nova Scotians, are doing regarding waste diversion and keeping valuable resources out of our landfills. When we know what's being disposed of that shouldn't be, we can take action and do something about it. Waste audits also help us understand how the disposal habits of Nova Scotians are changing over time. Divert NS and our partners use these findings to develop targeted waste reduction strategies and identify new opportunities for resource recovery across the province.



Our latest waste audit

19.4% organics	14.5% other categories
18.9% fiber	6.7% C&D
18.1% textile	6.2% special care waste
16.2% plastic	

To get an in-depth understanding of current landfill composition in the province, Divert NS retained Stratzer to conduct a waste audit at each of the seven landfills in Nova Scotia that accept residential and Industrial, Commercial, and Institutional (ICI) waste. In total, 105 samples were collected: 42 residential and 63 ICI samples. Samples were then sorted according to a comprehensive list of 22 broad material categories and 154 sub-categories.

What we learned

The 2023 waste audit identified four dominant material categories: organics, fibre/paper, textiles, and plastics. These materials collectively occupy more than 50% of landfill space in Nova Scotia. Organics were the number one material found in landfills across the province.

Despite this, the amount of organics found in landfills continues to decline. Since the previous audit in 2017, Nova Scotia has achieved a 27% reduction in organic waste. This significant progress highlights the effectiveness of composting initiatives and educational efforts. Another category that saw improvement was plastics with a 23% reduction since 2017.

The waste audit also highlighted areas for improvement. For example, there has been a significant increase in the amount of textiles and paper products (fibre) ending up in the landfill. This information will be used to develop targeted education materials and explore innovative ways to reduce textile and fibre waste.

Funding the future



This year, Divert NS contributed \$781,485 to many innovative waste-resource management initiatives through our various funding programs, including student research grants, research and development, value-added manufacturing and Enviro-Depot™ Infrastructure Loans.

\$17K

Student research grants (SRG)

\$158K

Research and
development (R&D)

\$178K

Enviro-Depot™
interest-free loans

\$428K

Value-added
manufacturing (VAM)

Stories of innovation

A showcase of new and exciting opportunities and approaches to waste diversion and reduction.



Eliminating windshield washer fluid waste

Due to the contamination that windshield washer fluid (methanol) causes to their plastic containers, they become expensive to clean and recycle, often ending up in the province's landfills. EcoTank Canada is proving to be an ideal solution. EcoTank is a 230-litre bulk container of windshield washer fluid located at service stations that motorists can use to fill up their fluid tank at the same time they fuel up. With the help of Divert NS' Research & Development funding program, EcoTank Canada introduced and piloted the innovative system at 15 test stations within the Halifax Regional Municipality. At full potential, EcoTank could eliminate over 1.2 million plastic jugs disposed of every year in Nova Scotia.

A new life for challenging seafood waste

Waste disposal is an increasing challenge for the seafood industry in Nova Scotia. The leftovers from seafood processing, such as shells from lobsters and crabs, are costly to dispose of and have slow biodegradation rates within compost facilities. But that's about to change. Skaldyr Inc.'s proprietary fermentation process transforms seafood waste into functional ingredients for the food, feed, and crop production sectors. Skaldyr's goal is to build its first commercial-scale production plant in southwest Nova Scotia and Divert NS' funding will cover the cost of a dryer and fermentation tanks for Skaldyr's process. Aside from the environmental benefits, the plant will provide new job opportunities in Nova Scotia once it becomes operational.



Stories of innovation

Turning spent coffee grounds into profits

Globally, we drink 2.5 billion cups of coffee daily, which produces a significant volume of spent coffee grounds. With an estimated 400 quick service coffee vendors in Nova Scotia, these establishments are producing approximately 7,800 tonnes of spent coffee grounds each year in the province. RFINE Biomass Solutions Inc., a Nova Scotia-based start-up funded through Divert NS' Research & Development program, has come up with an innovative solution that will let coffee shops upcycle their waste coffee, reduce greenhouse gas emissions, and generate new value from what until now has just been thrown away. RFINE is building an in-store collection and processing solution that preserves the spent coffee grounds in a food-grade state, which are then used in food as alternatives to items such as cocoa and coconut husk by-products.



Preserving heritage wood in Nova Scotia

Established in 2017, YORKS Timberstone deconstructs and resells century-old wood and stone as a sustainable, architecturally-rich alternative to conventional building materials, without causing further stress to diminishing and threatened living forests. The abandoned historic barns and buildings YORKS carefully dismantles are some of the oldest in North America. They upcycle most of the building materials (wood, metal, stone) reintroducing them back into the supply chain and providing a closed-loop product. This process keeps usable materials out of landfills and contributes to the growth of the circular economy. Funding from Divert NS will allow YORKS to purchase processing equipment to streamline their dismantling operations and to transform waste wood into upcycled heritage lumber more efficiently.



Stories of stewardship

One of our goals is to foster industry stewardship to reduce or divert waste from landfills and encourage all Nova Scotians to embrace the circular economy, which includes a culture of refusing to waste.



2024 Waste and the Climate Summit

On March 25, 2024, Divert NS hosted a summit titled Waste and the Climate: A Strategic Conversation, which explored the intersection between waste management and climate change. The event focused on developing connections between stakeholders working in the two fields, highlighting how waste and climate change are linked, and identifying areas of collaboration. The summit highlighted climate projects and goals for addressing climate change on a local level as well as ongoing research projects happening within the province. Attendees heard from three climate organizations and engaged in a facilitated session working collaboratively to prioritize a list of actions to be undertaken. Over 70 key stakeholders attended the event, including provincial government staff, municipal representatives from both waste management and climate change respectively, academia, and environmental organizations.



2023 Champion of the Environment Scholarship

Congratulations to our eight 2023 Divert NS Champion of the Environment Scholarship winners. This year, for the first time, we're proud to introduce a French language winner to the Scholarship! To be considered for a \$2,500 prize, participants had to submit an entry including a short letter summarizing their recent environmental activities; a letter of reference from someone in their school or community; and a research essay. The 2023 research essay topic explored the concept of a circular economy. Students were tasked with researching successful circular economy models implemented in other jurisdictions. Based on their research, students considered what policies could be implemented to help grow the circular economy in Nova Scotia and how the circular economy model could be applied to their community or Nova Scotia as a whole.

Stories of stewardship

Enviro-Depots of the year

These annual awards celebrate Enviro-Depots™ across Nova Scotia that go above and beyond in customer service, employee relations, and community support. This year's Large Enviro-Depot of the Year is New Minas Recycling which created an accessible and safe space for their community to drop off their beverage containers, electronics, clothing, cellphones, automotive batteries, and used paint. This year's Small Enviro-Depot of the Year is Eastern Shore Cartage. Praised for their friendly, helpful and knowledgeable staff, they are a staple in their community, supporting fundraising efforts and always providing "service with a smile."



NSCC scholarship winner receives \$2,500 bursary

We congratulate Gerardo Velez, the winner of Divert NS' Sponsor-a-Student award through the NSCC Foundation. Gerardo is an international student from Ecuador in his first year of the Natural Resources Diploma at the NSCC Bridgewater Campus. He previously worked as an assistant in a Ph.D. research program focusing on plant species and natural resources across Ecuador and Chile and was also an ambassador for the Ocean Wise program. Gerardo demonstrated his dedication to fostering a sustainable world and sharing knowledge about natural resources with future generations. As a recipient of the award, he will complete a paid co-op term in Spring 2024 with Divert NS and receive a \$2,500 bursary.



Stories of stewardship



Clean Leadership Summer Intern Program funds 11 opportunities

The Clean Foundation's Clean Leadership Summer Internship Program provides paid employment opportunities for youth looking to gain skills and work within the clean economy. For the fourth year in a row, Divert NS has partnered with this program to recruit and employ passionate youth in Nova Scotia's waste management sector. Last summer, Divert NS funded 11 internship opportunities for youth across the province in a variety of waste reduction projects including community-level waste diversion and education (North Preston's Future Community Organization Society) and regional review and promotion programs (Valley Waste-Resource Management). During the work terms, Divert NS staff had the pleasure of visiting some of the Clean Leadership Interns to see them in action!

Stories of catalysts for change

How we create relationships built on trust, leading by example, and bringing together environmental change-makers.



Mobius Award champions

On November 1, 2023, Divert NS hosted the 23rd annual Mobius Awards of Environmental Excellence Gala at the Halifax Convention Centre to recognize and celebrate Nova Scotia's environmental champions. The annual event recognizes organizations and individuals who go above and beyond to divert waste from landfills in Nova Scotia. Featuring keynote speaker, Anthony Morgan (CBC's *The Nature of the Things*), an award-winning science communicator, this event brought together over 160 of Nova Scotia's environmental elite from businesses, government, organizations, and communities across the province.



Cast your ballot with “butts”

As a leader in waste management and environmental sustainability in Nova Scotia, Divert NS has committed to funding litter intervention projects to implement and test litter reduction strategies across the province. A recent example of this is our intervention focused on cigarette butt litter. Research from Davis Pier Consulting, commissioned by Divert NS in 2022, revealed that a key intervention strategy was the use of interactive cigarette butt receptacles. By giving smokers an incentive to use the receptacle—like casting a vote with their butt—they'd be more likely to use the receptacles instead of the ground when disposing of cigarette butts. Divert NS purchased four interactive “ballot box” cigarette butt receptacles to place at designated smoking areas within the Halifax Regional Municipality. The “ballot boxes” displayed hot topic questions such as “Do pineapples belong on pizza?” Preliminary intervention data shows that in the areas with the interactive receptacles, less cigarette butts were found littered on the ground. This positive result is an encouraging indicator of the effectiveness of the intervention.

Catalysts for change



4-H Public Speaking Competition inspires “a greener future”

Our waste diversion efforts are much more likely to be successful in the future if we engage today's youth in a meaningful way. To that end, this year we formalized a partnership with 4-H Nova Scotia and offered intermediate members (ages 13-15) the chance to choose a Divert NS topic for their annual public speaking competition. Topics combined agricultural and environmental themes to align within the 4-H Environment and Healthy Living Leadership pillar. In total, 11 young 4-H members chose Divert NS topics and competed to win cash prizes of \$500, \$300, and \$100 for first, second, and third place speakers. Raelin Bateaux from Valley Region placed first with her speech titled, “A Greener Future” on the topic of how supporting local can help reduce our impact on climate change. Lydia Cox (Cape Breton) and Luke MacLean (Eastern Region) placed second and third respectively.



DIRECTIONS funding inspires waste-reduction projects

Building on the achievements of the past two years, this year's partnership between Divert NS and DIRECTIONS Council for Vocational Services Society continued to drive positive change in Nova Scotia's waste diversion landscape. In this renewed partnership, Divert NS provided DIRECTIONS with a grant of \$50,000, which enabled nine member organizations to expand their waste diversion efforts or embark on exciting new initiatives. Total funds allocated to each member ranged from over \$2,000 to \$7,000, giving members the resources they needed to launch waste reduction projects related to used clothing, electronics, food waste, household goods, and wood waste. Butts were found littered on the ground. This positive result is an encouraging indicator of the effectiveness of the intervention.

Catalysts for change



Waste Reduction Week — Swap, Share, Thrift, Repair

Waste Reduction Week is a public awareness campaign that promotes individual and collective actions to reduce waste. This year, Waste Reduction Week highlighted the environmental benefits of a circular economy. In a circular economy, materials are designed to be reused or repurposed rather than disposed of. Swapping, sharing, thrifting, and repairing items, rather than buying new, are easy ways to reduce waste, reduce greenhouse gas emissions, save money, support your local community, and contribute to the circular economy. The “Swap, Share, Thrift, Repair” theme reminds Nova Scotians that extending the life of an item is easier than it seems!



EDIA initiatives for a more progressive workplace

At Divert NS we value a diverse workplace and make every effort to create a work culture that aligns with the values of equity, diversity, inclusion, and accessibility (EDIA). To promote the benefits of adopting an EDIA lens in the workplace, our EDIA committee established a series of initiatives over the past year. EDIA staff training included workshops by the Canadian Mental Health Association; a Gender Identity Training session; Mental Health First Aid training; and an Inclusion in the Workplace presentation. Other efforts included replacing our office front door to make it wheelchair accessible; adding EDIA questions to our interview process; sponsoring ISANS Immigrant Entrepreneurship Awards; and inviting Catherine Martin, the Director of Indigenous Community Engagement at Dalhousie University, and member of the Millbrook Mi'kmaq First Nation Community, to offer a traditional Mi'kmaq welcome at the 2023 Mobius Awards Gala.

EPR for PPP oversight division

A smart new way to encourage less packaging and reduce waste

Nova Scotia is following the lead of other progressive provinces by implementing an innovative program called Extended Producer Responsibility for Packaging, Paper Products, and Packaging-like Products (EPR for PPP). This new legislation places full responsibility on producers of recyclable packaging and paper products to collect and manage the materials they supply to Nova Scotia residents. The curbside blue bag programs currently operated by municipalities will be assumed by a producer responsibility organization (PRO) that will act on behalf of producers. On the implementation date of December 1, 2025, the PRO will take over management of these programs and municipalities will no longer be responsible for funding and operating curbside recycling programs in the province. Under the program, producers will have to meet recycling targets that, over time, will encourage more eco-friendly packaging and reduce packaging.

Divert NS was appointed by the province as the Administrator of the EPR for PPP regulations to provide oversight of the program. Taking on this regulatory role is new for Divert NS and is a separate function from the stewardship role we've traditionally assumed within our organization. A distinct division within Divert NS will provide oversight for the EPR for PPP program and all costs related to running the oversight division will be tracked separately. Startup costs incurred in the lead-up to program implementation, and ongoing operational costs of the division beyond December 2025, are separate from our stewardship work and will be recouped from producers.

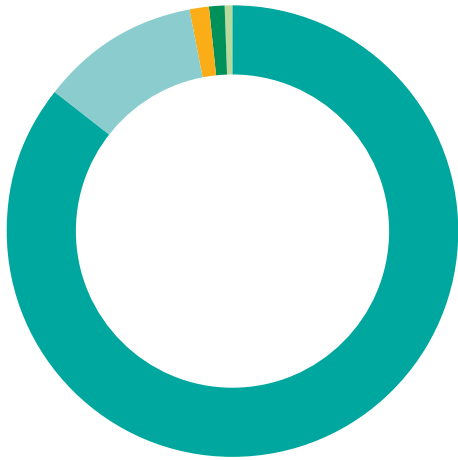
Great strides have been made toward implementing Divert NS' oversight division over the course of the last year. An online EPR Portal was launched for producers to register and now over 300 producers are registered within the system. Divert NS worked closely with municipalities in Nova Scotia and confirmed that all municipalities will opt-in to a producer-led recycling program in their area. Circular Materials registered as the only producer responsibility organization (PRO) that will represent the producers. Additionally, Divert NS communicated regularly with peer oversight agencies in Alberta and Ontario that have similar EPR for PPP regulations to discuss harmonization opportunities and establish best practices.

As we move closer to full transition in 2025, Divert NS will continue to identify obligated producers, undertake a process to determine a fee setting methodology, and work closely with producers and the PRO on regulatory reporting requirements.



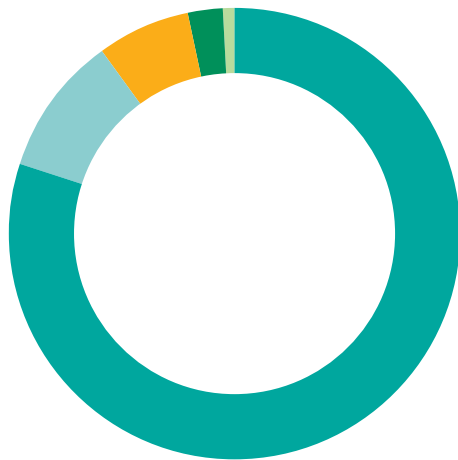
The Financials

2023-24 revenue and expenditures



Divert NS revenue

- 78.2% deposits
- 10.5% sales of recyclable materials
- 1.4% investment and other income
- 0.8% EPR oversight
- 0.5% rental income



Total operational and program expenditures

- \$54,562,743 operation costs
- \$6,860,797 program expenditures
- \$4,668,325 other expenditures and funding
- \$1,784,637 administration
- \$580,500 EPR oversight

\$68,457,002 total expenditures



Program expenditures details

- \$6,136,783 municipal funding
- \$724,014 Nova Scotia environment

\$6,860,797 total expenditures

To the Board of Directors of the Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS)

Opinion

We have audited the accompanying combined financial statements of the Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS) (the “Organization”), which comprise the combined statement of financial position as at March 31, 2024, the combined statements of operations, changes in net financial resources, remeasurement gains and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying combined financial statements present fairly in all material respects, the financial position of the Organization as at March 31, 2024, and its results of operations, changes in net financial resources, remeasurement gains and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Combined Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the combined financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter

Our audit was conducted for the purpose of forming an opinion on the combined financial statements taken as a whole. The schedules included on Page 17 and 18 are presented for purposes of additional information and are not a required part of the combined financial statements. Such supplementary information has been subjected to the auditing procedures applied only to the extent necessary to express an opinion in the audit of the combined financial statements taken as a whole.

Responsibilities of Management and those charged with Governance for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is responsible for assessing the Organization’s ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization’s financial reporting process.

Auditor's Responsibilities for the Audit of the Combined Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the combined financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The signature of Grant Thornton LLP is written in a cursive, handwritten style in black ink.

Chartered Professional Accountants
Halifax, Canada
May 23, 2024

Combined Statement of Operations

Year ended March 31

	Budget 2024 (Note 10)	2024	2023
Revenues			
Deposits	\$ 56,447,000	\$ 54,926,053	\$ 55,375,779
Sales of recyclable materials	9,204,000	7,372,154	10,616,431
Tire program	5,653,000	6,019,328	6,072,796
Extended producer responsibility oversight (Page 17)	-	580,500	-
Investment and other income	959,000	998,706	777,655
Rental income	303,000	303,375	300,000
Total revenues	72,566,000	70,200,116	73,142,661
Expenses			
Operating (Page 15)	59,771,000	54,562,743	53,305,952
Administrative (Page 16)	2,532,000	1,784,637	2,030,281
Extended producer responsibility oversight (Page 17)	-	580,500	-
Other expenditures and funding:			
Approved program grants	1,250,000	1,107,892	1,142,963
Education and communication	2,449,000	2,150,568	1,959,292
Household hazardous waste program	140,000	140,000	140,000
Municipal enforcement program funding	700,000	700,000	700,000
Programs, development and other funding	490,000	239,246	415,180
Regional chairs and coordinators	346,000	330,619	335,208
	67,678,000	61,596,205	60,028,876
Excess of revenues over expenses before allocations	4,888,000	8,603,911	13,113,785
Municipal solid waste diversion credits (Note 7)	3,421,600	6,136,783	9,179,651
Nova Scotia Environment and Climate Change (Note 7 and Note 8)	977,600	724,014	2,188,807
Excess of revenue over expenditures	488,800	1,743,114	1,745,327
Accumulated annual net resources, beginning of year	12,979,090	12,979,090	11,233,763
Accumulated annual net resources, end of year (Note 9)	13,467,890	\$ 14,722,204	\$ 12,979,090

See accompanying notes to the combined financial statements

Combined Statement of Financial Position

March 31

	2024	2023
Financial assets		
Cash and cash equivalents	\$ 5,096,014	\$ 7,928,655
Receivables	6,521,059	7,010,912
Accrued receivables	1,829,659	505,043
Notes receivable (Note 3)	674,033	615,226
Investments (Note 4)	32,622,871	31,465,124
Inventory	171,948	95,446
	46,915,584	47,620,406
Financial liabilities		
Bank indebtedness (Note 6)	1,022,377	-
Payables and accruals	4,656,120	4,580,079
Municipal solid waste diversion credits payable	10,413,974	11,877,191
Payable to Nova Scotia Environment and Climate change (Note 7 and Note 8)	1,753,367	2,622,758
Unearned revenue	23,096,600	22,897,200
	40,942,438	41,977,228
Net financial resources (Page 5)	5,973,146	5,643,178
Non-financial assets		
Prepays	13,632	2,500
Deposits on tangible capital assets	1,397,381	-
Tangible capital assets (Note 5)	7,500,965	7,333,412
	8,911,978	7,335,912
Accumulated net resources (Note 9)	\$ 14,885,124	\$ 12,979,090

Commitments (Note 12)

On Behalf of the Board



Director
Calla Farn,
Audit Committee Member,



Director
Ken Meech,
Chair of Board

See accompanying notes to the combined financial statements

Combined Statement of Changes in Net Financial Resources

March 31

	Budget 2024 (Note 10)	2024	2023
Excess of revenue over expenditures	\$ 488,800	\$ 1,743,114	\$ 1,745,327
Net remeasurement gain (Page 6)	-	162,920	-
Deposits on tangible capital assets	-	(1,397,381)	-
Purchase of tangible capital assets	(2,785,000)	(903,600)	(3,226,149)
Amortization of tangible capital assets	1,167,772	736,047	585,248
Proceeds on disposal of tangible capital assets	-	12,023	4,783
Gain on disposal of tangible capital assets	-	(12,023)	(4,783)
	(1,617,228)	(1,402,014)	(2,640,901)
(Usage) acquisition of prepaids, net	(11,132)	(11,132)	6,978
Increase (decrease) in net financial resources	\$ (1,139,560)	\$ 329,968	\$ (888,596)
Net financial resources, beginning of year		\$ 5,643,148	\$ 6,531,774
Increase (decrease) in financial resources		329,968	(888,596)
Net financial resources, end of year		\$ 5,973,146	\$ 5,643,178

Combined Statement of Remeasurement Gains

Year ended March 31

	2024	2023
Accumulated remeasurement gains, beginning of year	\$ -	\$ -
Unrealized gain attributable to portfolio investments (Note 9)	162,920	-
Accumulated remeasurement gains, end of year	\$ 162,920	\$ -

See accompanying notes to the combined financial statements

Combined Statement of Cash Flows

Year ended March 31

	2024	2023
Increase (decrease) in cash and cash equivalents:		
Operating		
Excess of revenue over expenditures	\$ 1,743,114	\$ 1,745,327
Amortization	736,047	585,248
Gain on disposal of tangible capital assets	(12,023)	(4,783)
	2,467,138	2,325,792
Change in non-cash operating working capital		
Receivables	(834,763)	583,694
Inventory	(76,502)	226,337
Prepays	(11,132)	6,978
Payables and accruals	(2,256,567)	5,206,765
Unearned revenue	199,400	122,000
	(512,426)	8,471,566
Financing		
Proceeds from bank indebtedness	1,022,377	-
Capital		
Proceeds on disposal of tangible capital assets	12,023	4,783
Deposits on tangible capital assets	(1,397,381)	-
Purchase of tangible capital assets	(903,600)	(3,226,149)
	(2,288,958)	(3,221,366)
Investing		
Proceeds from sale of investments	4,000,000	4,000,000
Purchase of investments	(5,000,000)	(11,000,000)
Interest in joint venture	5,173	-
Issue of notes receivable	(216,687)	(231,845)
Repayment of notes receivable	157,880	52,979
	(1,053,634)	(7,178,866)
Net decrease in cash and cash equivalents	(2,832,641)	(1,928,666)
Cash and cash equivalents, beginning of year	7,928,655	9,857,321
Cash and cash equivalents, end of year	\$ 5,096,014	\$ 7,928,655

See accompanying notes to the combined financial statements

1. Nature of operations

The Resource Recovery Fund Board Inc., operating as Divert NS ("Resource Recovery Fund"), is a not-for-profit organization established by the Nova Scotia government to develop and administer industry stewardship programs that increase waste diversion; enable the establishment of new industries based on the processing of materials diverted from the waste stream; administer and oversee the Extended Producer Responsibility for Packaging, Paper Products, and Packaging-like Products program; and work in partnership with Nova Scotians to improve the province's environment, economy and quality of life by reducing, reusing, recycling and recovering resources.

Under regulation, all revenues earned are deposited to the Resource Recovery Fund, which is the property of the Province of Nova Scotia. All expenditures incurred by the Resource Recovery Fund Board Inc. to operate, administer and fulfil the mandates of the Province of Nova Scotia Solid Waste Management Strategy are expenditures of the Resource Recovery Fund. Accordingly, all assets, liabilities and net resources reported in these financial statements are the property of the Resource Recovery Fund and are held on behalf of the Province of Nova Scotia by the Resource Recovery Fund Board Inc.

2. Summary of significant accounting policies

Basis of presentation

The combined financial statements include the accounts of the Resource Recovery Fund Board Inc. and the Resource Recovery Fund. Significant inter-entity loans and transactions have been eliminated in these combined financial statements. These combined financial statements are the representations of management prepared in accordance with generally accepted accounting principles for accounting in the public sector as established by the Canadian Public Sector Accounting Board (PSAB) of Chartered Professional Accountants (CPA) Canada.

Change in accounting policy

Effective April 1, 2023, the Resource Recovery Fund adopted new Public Sector Accounting Standards Section PS 3400 Revenues. PS 3400 Revenues establishes standards on how to account for and report on revenue. It does not apply to revenues for which specific standards already exist, such as government transfers, tax revenue or restricted revenues. The Section distinguishes between revenue that arises from transactions that include performance obligations (i.e., exchange transactions) and transactions that do not have performance obligations (i.e., non-exchange transactions). Revenue from transactions with performance obligations will be recognized when (or as) the performance obligation is satisfied by providing the promised goods or services to. Revenue from transactions with no performance obligations will be recognized when a public sector entity has the authority to claim or retain the revenue and identifies a past transaction or event that gives rise to an asset. The adoption of this new standard did not have a significant impact on the financial results of the Resource Recovery Fund.

Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires the Resource Recovery Fund's management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and reported amounts of revenue and expenditures during the year. Certain of these estimates require subjective or complex judgements by management that may be uncertain. Some of these items include allowance for doubtful accounts, estimated useful life of tangible capital assets in addition to estimated rates and basis of amortization and unearned revenue. Actual results could differ from those reported.

Revenue recognition

Revenues earned from transactions with performance obligations are recognized when the performance obligation is satisfied by providing the promised goods and/or services to the payor. Revenue from transactions with no performance obligations are recognized when the Resource Recovery Fund has the authority to claim or retain the revenue and identifies a past transaction or event that gives rise to an asset. To the extent funds are collected and relate to unfulfilled performance obligations, the revenue is deferred until the performance obligation is satisfied. Interest income is recognized as it is earned.

Tangible capital assets

Tangible capital assets are recorded at cost. Rates and bases of amortization applied to write-off the cost of tangible capital assets over their estimated lives are as follows:

Buildings	5%, straight-line
Paving	8%, straight-line
Field equipment	20%, straight-line
Processing equipment	12.5%, 20%, straight-line
Leasehold improvements	10%, straight-line
Office and warehouse equipment	20%, straight-line
Computer software and hardware	14.3%, 20%, 33 1/3%, straight-line
Containers	
• Bags	33 1/3%, straight-line
• Tubs	10%, straight-line
Vehicles	33 1/3%, straight-line
Trailers	14.3%, straight-line

When conditions indicate that a tangible capital asset no longer contributes to the Resource Recovery Fund's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is reduced to reflect the decline in the asset's value. Write-downs are not reversed.

Inventory

Inventory is valued at the lower of cost and net realizable value.

Forgivable loans

The Resource Recovery Fund accounts for forgivable loans as conditional grants. The forgivable loans are non-interest bearing and are advanced with repayment not to be expected unless certain conditions are not met.

Unearned revenue and measurement uncertainty

Unearned revenue represents deposits received for beverage containers that have not been returned for redemption and fees received for tires which will be returned for disposal at a future date. Unearned beverage revenue is sixty (60) days' worth of revenue calculated on the last twelve (12) months' average daily revenue adjusted by the current year's return rate. Unearned tire revenue is calculated on the last three (3) years of tire revenue adjusted by the past six (6) years' average return rate. The actual revenue the Resource Recovery Fund may collect compared to the unearned revenue calculation is uncertain as the calculation is affected by the above management assumptions. However, in the past, the unearned revenue has remained consistent even with updated inputs for the calculation for each fiscal year. As a result, it is expected that the range of uncertainty for the unearned revenue is not significant.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short-term investments with maturity dates of 90 days or less. Bank borrowings are considered to be financing activities.

Foreign currency translation

The Resource Recovery Fund does not enter into foreign currency futures and forward contracts to reduce its exposure to foreign currency fluctuations. Monetary assets and liabilities denominated in foreign currencies are translated at the period end exchange rate. Revenue and expenditures denominated in foreign currencies are translated at the exchange rate prevailing at the time of the transaction. Translation gains or losses are recognized in the period in which they occur.

Financial instruments

Financial instruments include cash and cash equivalents, receivables, accrued receivables, notes receivable, investments, payables and accruals, payable to Nova Scotia Environment and Climate Change, and municipal solid waste diversion credits payable. They are initially recognized at cost, except for portfolio investments, and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. Portfolio investments with underlying assets quoted in active markets are measured at fair value. Management assesses each financial instrument to determine whether there are any impairment losses, if there are, they are reported in the statement of operations.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Unrealized gains or losses are reported on the statement of remeasurement gains and losses. The realized gain or loss upon derecognition of a financial instrument measured at fair value is recognized in the statement of operations.

Income taxes

The Resource Recovery Fund is exempt from income taxes under Section 149(1)(d) of the Canadian Income Tax Act.

Joint venture

The Resource Recovery Fund is part of a joint venture in the Canadian Association of Tire Recycling Agencies (CATRA). This investment is recognized using the modified equity method.

3. Notes receivable

	2024	2023
Non-interest bearing notes with variable payments, maturing between fiscal 2025 and 2030.	\$ 674,033	\$ 615,226

4. Investments

	2024	2023
Investments consist of the following:		
i) Promissory notes from the Province of Nova Scotia Department of Finance. These notes are issued at interest rates ranging from 1.76% to 3.99% and mature as follows: \$6.0 million maturing in 2025 and \$3.0 million maturing in 2027.	\$ 9,000,000	\$ 9,000,000
ii) Fixed GIC with Scotiabank (2023 – CIBC and Scotiabank). This GIC is issued at an interest rate of 5.23% and mature in 2026.	5,000,000	4,000,000
iii) Principal protected notes held with CIBC, initially measured at cost, subsequently recorded at the higher of cost and fair value, maturing as follows: \$2.0 million maturing in 2026, \$4.2 million maturing in 2027, \$4.2 million maturing in 2028, and \$8.2 million maturing in 2029. These notes are subject to variable interest, to be paid on the maturity date.	18,620,920	18,458,000
iv) Joint venture with Canadian Association of Tire Recycling Agencies (CATRA).	1,951	7,124
Total investments	\$ 32,622,871	\$ 31,465,124

5. Tangible capital assets

			2024	2023
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$ 294,100	\$ -	\$ 294,100	\$ 294,100
Field equipment	240,711	127,380	113,331	39,644
Processing equipment	1,099,894	294,198	805,696	773,711
Buildings	4,936,178	2,365,639	2,570,539	2,776,120
Paving	540,845	207,057	333,788	370,139
Office and warehouse equipment	323,558	306,192	17,366	12,569
Containers	1,734,057	1,300,523	433,534	419,318
Leasehold improvements	26,648	10,651	15,997	18,662
Computer hardware and software	1,152,850	630,944	521,906	17,678
Vehicles	89,714	53,900	35,814	48,662
Trailers	4,681,058	2,322,164	2,358,894	2,562,809
	\$ 15,119,613	\$ 7,618,648	\$ 7,500,965	\$ 7,333,412

Included in tangible capital assets is \$1,034,608 relating to the purchase of trailers, electric forklifts, and a processing equipment. As at March 31, 2024, these assets were not available for use and therefore no amortization was taken.

6. Bank indebtedness

The Resource Recovery Fund has an operating credit facility of \$8,000,000 of which \$1,022,377 is used at March 31, 2024 (2023 – \$nil). Interest is calculated at prime minus 0.5%.

7. Allocations

As stipulated in the agreement with the Nova Scotia Department of Environment and Climate Change:

- a) the Board shall reimburse the Department up to a maximum of 20% of the net revenue of the Fund for all reasonable services performed and related expenses incurred by the Department; and
- b) the Board shall pay up to 70% of the net revenue of the fund to be divided among municipalities in each region based on the solid waste diverted by the municipality or region.

The allocations as presented on the combined statement of operations are determined as follows:

	2024	2023
Excess of revenues over expenses before allocations	\$ 8,603,911	\$ 13,113,785
Net remeasurement gain	162,920	-
Net revenue	\$ 8,766,831	\$ 13,113,785
Nova Scotia Environment and Climate Change (20%)	\$ 1,753,367	\$ 2,622,758
Municipal solid waste diversion credits (70%)	\$ 6,136,783	\$ 9,179,651

The Nova Scotia Environment and Climate Change reimbursement expense was credited \$1,029,353 (2023 - \$433,951) in the current year for the unused portion of the prior year payable.

8. Related party transactions

Included in the financial statements are transactions with the Province of Nova Scotia and various provincial Crown Corporations, agencies, boards and commissions. The parties are deemed to be related due to common control or ownership by the Province of Nova Scotia. These transactions include the following:

- a) Deposit revenues received from entities under common control totalling \$17,665,588 (2023 - \$18,157,537).
- b) Included in accounts receivable are amounts owed from the Province of Nova Scotia and provincially controlled entities in the amount of \$2,386,991 (2023 - \$2,013,854).
- c) The Resource Recovery Fund reimburses Nova Scotia Environment and Climate Change (as noted above) up to a maximum of 20% of the net revenues of the Fund for services and expenses incurred on the Resource Recovery Fund's behalf. During the year, a reimbursement expense of \$724,014 (2023 – \$2,188,807) was recorded. The total liability at the end of 2024 is \$1,753,367 (2023 – \$2,622,758).

All transactions with related parties are in the normal course of operations and are transacted at the exchange amount agreed to by related parties.

9. Accumulated net resources

				2024	2023
	Invested in Capital Assets	Restricted	Unrestricted	Total	Total
Balance, beginning of year	\$ 7,333,412	\$ 3,419,267	\$ 2,226,411	\$ 12,979,090	\$ 11,233,763
Excess (deficiency) of revenues over expenditures	(724,024)	(225,976)	2,693,114	1,743,114	1,745,327
Net remeasurement gain	-	-	162,920	162,920	-
Transfers	891,577	-	(891,577)	-	-
Balance, end of year	\$ 7,500,965	\$ 3,193,291	\$ 4,190,868	\$ 14,885,124	\$ 12,979,090
Restricted funds represented by:					
Committed funds (Note 12)		\$ 151,549			
Future projects		3,041,742			
		\$ 3,193,291			
Accumulated net resources represented by:					
Accumulated annual net resources				\$ 14,722,204	\$ 12,979,090
Accumulated remeasurement gain				162,920	-
				\$ 14,885,124	\$ 12,979,090

Net resources under the Resource Recovery Fund restricted for future projects, represents funds committed to approved programs and funds internally restricted for funding various future projects as approved and in accordance with the goals and objectives of the Resource Recovery Fund (Divert NS).

10. Budget figures

The budgeted figures presented are approved annually by the Board and represent planned revenues and expenses for entity wide operations. The budgeted figures presented are consistent with Public Sector Accounting Standards ("PSAS"). The fiscal 2024 budget was approved by the Board on January 12, 2023.

11. Financial instruments risk management

Credit risk

Credit risk is the risk of financial loss to the Resource Recovery Fund if a debtor fails to make payments when due. The Fund is exposed to this risk relating to its receivables and notes receivable.

Credit risk is mitigated by management's review of aging and collection of receivables, only 12.1% (2023 – 2.2%) of receivables are over 60 days. The Fund recognizes a specific allowance for doubtful accounts when management considers the expected amounts to be recovered is lower than the actual receivable.

The Resource Recovery Fund is exposed to investment credit risk through its investments. The maximum exposure to investment credit risk is outlined in Note 4.

There have been no significant changes from the previous year in exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity risk

Liquidity risk is the risk that the Resource Recovery Fund will encounter difficulty in meeting the obligations associated with its financial liabilities. The Resource Recovery Fund is exposed to this risk mainly in respect of its payables and accruals and municipal solid waste diversion credits payable. At March 31, 2024, the Resource Recovery Fund has available financial assets to meet these obligations and there was no significant change in exposure from the prior year.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Resource Recovery Fund is mainly exposed to currency and price risk related to its sales of recyclable materials. The Organization is exposed to interest rate risk on its variable rate operating credit facility.

Currency risk is the risk that the fair value of future cash flows will fluctuate as a result of changes in foreign currency exchange rates. The currency risk is predominately US funds. The average US exchange rate was \$1.3487 for the twelve-month period. As at March 31, 2024 the receivables denominated in US currency were approximately \$530,013 (2023 – \$782,423).

Other price risk is the risk that the fair value of future cash flows will fluctuate due to changes in market prices. Price risk is related to fluctuations in commodities. During the year commodity prices for polyethylene terephthalate (PET) and aluminium fluctuated by approximately 11.27%. This fluctuation could result in an increase or decrease of sales by approximately \$888,979. The Resource Recovery Fund participates in a national buying group on certain of its commodity sales to minimize the risk.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

12. Commitments

The Resource Recovery Fund has entered into agreements with specific organizations and businesses to provide funding for various recycling programs across Nova Scotia. At March 31, 2024, \$151,549 (2023 - \$377,525) of the restricted for approved programs resources has been committed under these agreements.

Combined Statement of Operating Expenses

Year ended March 31	Budget 2024 (Note 10)	2024	2023
Inventory, beginning of year	\$ 321,783	\$ 95,446	\$ 321,783
Amortization	935,500	535,729	422,028
Deposit refunds	24,105,000	22,281,526	21,946,329
Enviro-Depot handling fees	23,845,000	21,664,214	20,769,544
Insurance	163,000	170,438	135,109
Local cartage	3,515,000	3,182,449	3,223,219
Meetings and travel	27,500	18,634	23,209
Non-deposit materials	50,000	42,387	39,336
Other	530,000	140,592	174,147
Postage, delivery and office	3,000	18,602	4,153
Professional fees	25,000	38,815	-
Repairs and maintenance			
Equipment	47,000	22,961	34,680
Miscellaneous	110,300	70,481	64,358
Salaries and benefits	1,069,700	969,998	928,242
Supplies			
Shipping	152,000	118,890	130,893
Warehouse	50,000	56,373	70,919
Telecommunications	7,000	5,947	5,768
Training	5,000	3,408	4,761
Used tire management program	5,098,000	5,255,427	5,047,261
Utilities	30,000	40,710	55,582
Vehicle	3,000	1,664	77
	60,092,783	54,734,691	53,401,398
Inventory, end of year	321,783	171,948	95,446
	\$ 59,771,000	\$ 54,562,743	\$ 53,305,952

Combined Statement of Administrative Expenses

Year ended March 31	Budget 2024 (Note 10)	2024	2023
Amortization	\$ 233,000	\$ 181,640	\$ 163,220
Bad debt	10,000	15,885	30,358
Bank charges and interest	14,000	14,028	13,442
Board fees and expenses	70,000	55,925	61,476
Building	185,000	133,614	152,801
Dues and fees	30,000	30,177	21,100
EDIA initiatives	100,000	7,500	-
Insurance	182,000	175,038	157,518
Meetings and travel	36,000	18,351	22,265
Office	27,000	37,136	26,637
Postage, printing and delivery	4,000	1,249	2,685
Professional development	40,000	33,352	17,808
Professional fees	279,000	102,843	212,489
Public relations	55,000	49,208	36,157
Salaries and benefits	1,137,000	831,319	1,015,412
Technology support and licensing	94,000	90,712	86,720
Telecommunication	11,000	6,660	10,193
Website development and hosting	25,000	-	-
	\$ 2,532,000	\$ 1,784,637	\$ 2,030,281

Combined Statement of Extended Producer Responsibility Oversight

Year ended March 31	Budget 2024 (Note 10)	2024	2023
Revenues			
Extended producer responsibility oversight recovery fees	\$ -	\$ 580,500	\$ -
Total revenues	-	580,500	-
Expenses			
Amortization	-	18,678	-
Bank charges and interest	-	10,717	-
Dues and fees	-	275	-
IT Support	-	27,310	-
Meetings	-	83	-
Office	-	1,265	-
Professional fees	-	355,315	-
Rent	-	7,918	-
Salaries and benefits	-	157,478	-
Telecommunications	-	461	-
Website development and hosting	-	1,000	-
	-	580,500	-
Excess of revenues over expenses before allocations	\$ -	\$ -	\$ -

Supplementary Schedule of Individual and Combined Statements of Operation

Year ended March 31, 2024	Resource Recovery Fund Board Inc.	Resource Recovery Fund	Combined
Revenues			
Administrative ¹	\$ 58,403,017	\$ -	\$ -
Deposits	-	54,926,053	54,926,053
Sales of recyclable materials	-	7,372,154	7,372,154
Tire program	-	6,019,328	6,019,328
Extended producer responsibility oversight	-	580,500	580,500
Investment and other income	-	998,706	998,706
Rental income	-	303,375	303,375
Total revenues	58,403,017	70,200,116	70,200,116
Expenses			
Operating	54,103,515	459,228	54,562,743
Administrative ¹	1,587,112	58,600,542	1,784,637
Extended producer responsibility oversight	561,822	18,678	580,500
Other expenditures and funding			
Approved program grants	-	1,107,892	1,107,892
Education and communication	2,150,568	-	2,150,568
Household hazardous waste program	-	140,000	140,000
Municipal enforcement program funding	-	700,000	700,000
Programs, development and other funding	-	239,246	239,246
Regionals chairs and coordinators	-	330,619	330,619
	58,403,017	61,596,205	61,596,205
Excess of revenues over expenses before allocations	-	8,603,911	8,603,911
Municipal solid waste diversion credits	-	6,136,783	6,136,783
Nova Scotia Environment and Climate Change	-	724,014	724,014
Excess of revenues over expenditures	\$ -	\$ 1,743,114	\$ 1,743,114

¹ Administrative revenue and expenses of \$58,403,017 have been eliminated on combination.